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FACTS & FIGURES

Project: New Baggage Handling System
Location: San Francisco Int'l Airport
Site: Harvey Milk Terminal 1
Cost: \$180 million (including interim system used during construction)
System Provider: BEUMER Group
High Level Controls: Brock Solutions
Tote System: CrisBag, by BEUMER Group
Baggage Mezzanine: KPFF
Engineering: [unclear]

San Francisco Int'l Installs First Tote-Based Baggage System in U.S.

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Baggage Mezzanine: KPFF
Seismic Engineering: Huntington Design Associates
Electric Design: Redwood Electric
Terminal 1 Center Design-Builder: Hensel Phelps/Gensler/Kath Rainer
Boarding Area B Design-Builder: Austin Commercial & Welcor Builders Joint Venture HKS/WoodBagot/ED2 International/KVA
Noteworthy Detail: First installation of a tote-based baggage handling system in the U.S.

San Francisco International Airport (SFO) is turning heads with the architecture and art in Harvey Milk Terminal 1, but the rebuilt facility also includes some important less visible features. The new baggage handling system is one of its hardest-working hidden gems.

Airport officials report the \$180 million investment is already helping meet several of SFO's overarching goals, including increased functionality, greater flexibility, reduced cost of ownership and revolutionizing the passenger experience. The project is also putting SFO on the map as the first U.S. airport to install a baggage handling system that carries each bag in a separate tote that can be tracked through the entire system.

When SFO began planning its Terminal 1 redevelopment program, updating the baggage system was a given, explains Project Manager Greg McCarthy. "What wasn't immediately apparent, however, was the type of system that would best meet the busy facility's needs. That required considerable research.

At the time, the 1960s-era terminal had several airline-owned systems dotting its landscape. With six independent systems and 15 CTX checked baggage screening machines, the operation lacked function and was expensive to operate and maintain, notes McCarthy.

"The idea was to consolidate it into one centralized screening system that is airport-owned and have the airlines drive off of that, as opposed to having the airlines handle the project and take the risk of it not working with

Project Consultants/Suppliers are Listed in Every Story

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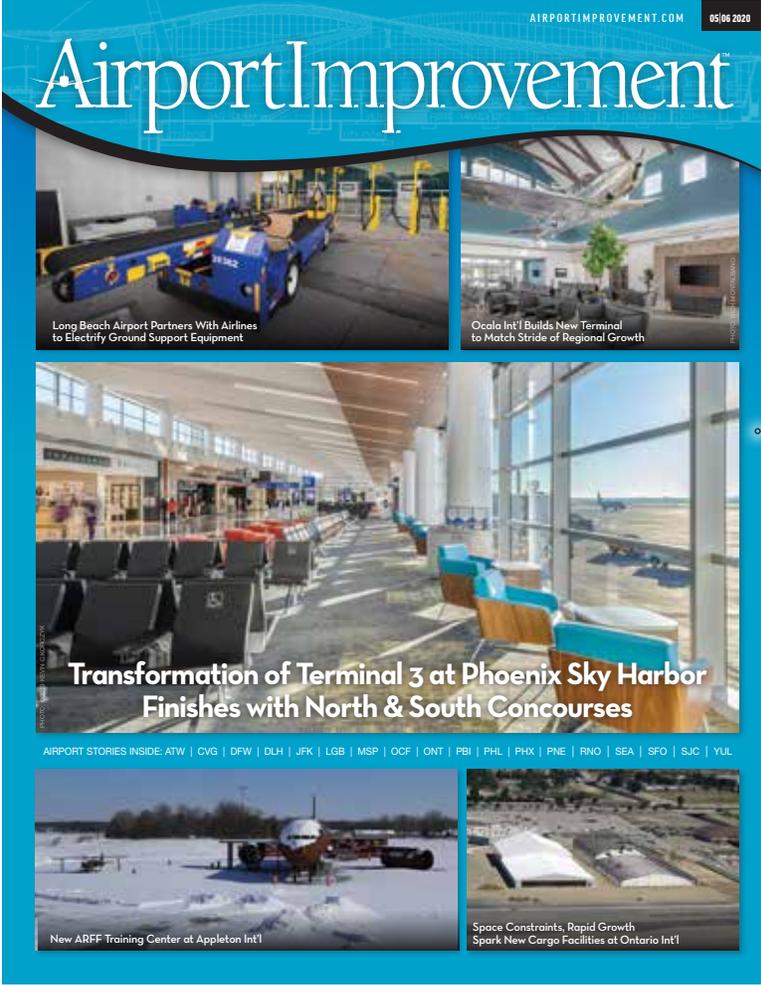
(Jan – Sept 2020)

More Stories means More Projects Profiled with Consultants/Suppliers Listed

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Salt Lake City Int'l Tests Designs & Components for Redevelopment Program

BY BEHA SALGADO



When building a new terminal for an airport that serves more than 25 million passengers annually, the plans must be solid from the start. Salt Lake City International (SLC) is using several full-scale mockups to ensure that even minute details of key components for its \$3.6 billion redevelopment program yield the best results possible.

Knowing how crucial restrooms are to passengers, SLC had the project team build a life-size, fully functional model of a proposed design for testing. After the broad concept and finer nuances are finalized and approved, the model will be replicated 18 times throughout the new Central Terminal.

"People chuckle, but for a hub airport, the first thing people do if they are reconnecting is go to the restroom. So, we gotta get that right," says SLC Executive Director Bill Wyatt. "A tremendous amount of thought went into those details."

Overall, the \$3.6 billion redevelopment program is designed to bring the airport into the modern era in terms of technology and passenger capacity. In addition to the new \$577 million terminal, major components of the program include:

- a 500,000-square-foot rental car center;
- surface and covered parking facilities that will add 6,600 new spaces;
- two linear concourses;
- two tunnels; and
- an elevated roadway.

The first phase of the project is on track to open in fall 2020, and the second phase is expected to be completed in 2024-25. When all the work is finished, SLC will have a single terminal, A and B concourses connected by a tunnel, and 78 gates. Altogether, the new facilities will occupy 4 million square feet of space.

Readying the Restrooms

The construction team created a life-size mockup of restrooms that will eventually be used in the two new concourses. Key stakeholders such as patrons and employees had the opportunity to pull the sample facilities through the rigors. The logic? It is much easier to make modifications to one restroom row than to 18 rows.

"Once we have everyone on the same page with what we want in the bathrooms, we will build all of them according to that," says Thomas Walters, interior superintendent for Haskin-Big-D Construction, construction manager at risk for the terminal redevelopment. "The whole purpose is to give the visual and life-sized view of the project's interiors and drawings. With these, we can walk in and see it in real time."

In addition to illuminating kinks in the initial design, the mockups will eventually give construction crews a standard for the quality needed on the final product, adds Walters.

For example, the restroom mockup showed that the trash cans needed to be reconsidered. The size of the container made it difficult for janitorial staff to quickly empty the can, and

TERMINALS SLC 49



FACTS & FIGURES

Project: Redevelopment Program
Location: Salt Lake City, UT Airport
Key Components: Terminal 2 concourses, rental car facility, additional surface & covered parking, 3 tunnel, elevated road
Total Budget: \$3.6 billion
Funding: Airport cash (14.8%), passenger facility charges (11.5%), rental car facility charges (4.5%), 2017 airport revenue bonds (2%), federal grants (4.5%), future bonds (41.5%)
Timeline: Phase 1 is slated to open fall 2020; Phase 2 in 2024/25
Gates: 78 at completion
Footprint of Addition: 266.7 acres
Total Acreage: 2,838
Owner: Salt Lake City Corp.
Developer: Salt Lake City Dept. of Airports
Operational Readiness, Activation & Transition Subcontractor: Chrysalis Global Aviation
CONCRETE
North Concourse: 2,252 linear ft.
Cost: \$336 million
Contractor: Austin Global Aviation, a joint venture between Austin Commercial & Oxford Construction Co.
South Concourse: 3,091 linear ft.
Cost: \$325 million
Passenger Boarding Bridges & Assoc. Equipment: AEGIS
Hydrant Fueling: HNTB
Airfield Lighting: Leon Engineering
Geotechnical: RB&G
CENTRAL TERMINAL
Size: 988,754 sq. ft.
Cost: \$377 million
Construction Manager at Risk, Terminal Redevelopment: Haskin-Big-D Construction, a joint venture between Hilder Construction Co. & Big-D Construction
Master Architect: HOK Architects
Architecture Services: HOK, Architects; MTR, IPR, GSB
Civil (Landscaping & Airside): HNTB
Mechanical/Electrical/Plumbing & Fire Protection: HOK, Groutier Engineering, Colson Engineering
Structural: HOK, Beasley Engineers + Associates, Dunn Associates
Program Director: Making Projects Work LLC
Baggage Handling System: Cape
Info Technology/Security: HOK, BIG
Interior Design/Lighting/Signage: HOK
Public Address/Acoustics: CSA
Passenger Conveyance: DMG
Waterproofing: SDA
Hardware: DMC
Code: Jason Hughes
Central Tunnel: 106,140 sq. ft., 300 ft. long
Cost: \$120 million
CONCRETE
North Concourse: 2,252 linear ft.
Cost: \$336 million
Contractor: Austin Global Aviation, a joint venture between Austin Commercial & Oxford Construction Co.
South Concourse: 3,091 linear ft.
Cost: \$325 million
Passenger Boarding Bridges & Assoc. Equipment: AEGIS
Hydrant Fueling: HNTB
Airfield Lighting: Leon Engineering
Geotechnical: RB&G
PARKING
Economy Lot: 3,000 spaces
Cost: \$12.5 million
Garage: 1.7 million sq. ft., 3,600 stalls
Cost: \$165 million
RENTAL CAR FACILITIES
Total Size: 502,000 sq. ft.
Quick Turnaround Facility: 403,567 sq. ft.
Features: 64 fuel pumps; 75,000 gallons of fuel storage in 3 tanks; 18 car wash units that recycle 85% of water used
ROADWAY IMPROVEMENTS
Total Cost: \$51 million
Elevated Roadway: 2.1 miles
At-grade Roadway: 11.9 miles
Engineering: Herxotis
Mid-Concourse Tunnel: 41,454 sq. ft., 300 ft. long
Cost: \$10 million

The editorial content of both the publication and website focuses exclusively on airport projects. All significant areas of construction and renovation are covered, including:

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Issue	Bonus Distribution	Close Date
January/February	ACC/AAAE Airport Planning Design Symposium, SLC, March 3-5	12/18/20
March/April	Buffalo Snow Symposium, BUF, April 16-21, 2021; Airports@Work, FLL, April 19-22	2/19/21
May/June	AAAE Annual, LAS, May 23-26	4/16/21
July/August	Florida Airports Conference, JAX, July 18-20	6/4/21
September	Runway & Ramp Special Edition; SWIFT, YWG, Sept. 26-29	7/23/21
October	ACI-NA Annual, YYZ, Oct. 24-26. IES, TBD, inter airport, MUC, Nov. 9-12	9/10/21
Nov/Dec	ACC Annual, Napa, Nov. 8-10	10/8/21

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How does an airport project become a story?



FACTS & FIGURES
Project: Point-of-use Ground Power
Location: Newark (NJ) Liberty Int'l Airport
Terminal: C
Project Owner: United Airlines
Scope: 54 of 67 total gates completed
Ground Power Units: ITW GSE 2400
Timeline: Phased delivery & installation, beginning in 2015
Of Note: Electrical infrastructure needed to be upgraded to facilitate transition from centralized ground power system

Ground Power Upgrades in the Works at Newark Int'l
BY JED RICHAHDS

Change is happening on the tarmac at Newark Liberty International Airport (EWR) as United Airlines decentralizes its aging ground power systems in favor of new point-of-use ground power units (GPUs). The move is designed to improve the efficiency of ramp operations by providing more flexibility, reliability and redundancy.

"The existing centralized systems weren't working well for us, and we felt the point-of-use was a much better support structure," says Andrew Alexander, the airline's senior manager of facilities engineering and fleet strategy.

The transition is occurring in concourses 1 and 2 of Terminal C, where most of United's EWR flights arrive/depart. Overall, the New

GROUND SUPPORT **EWR 45**

Jersey airport is one of the carrier's most compact hub operations. COVID-19 did aside, it's also usually very busy. Last year, the airport served more than 46 million total passengers, breaking its previous record.

"It's a very small area and there's a lot of activity in the region with Newark, JFK and LaGuardia," explains Alexander. "We pack them in there from early morning to late at night."

Ongoing fleet changes and updates prompted the legacy carrier to rethink its ground power arrangements at EWR. The addition of Boeing 787s, which require a specific type of ground power, was a particular driver, but United also needed a system that could serve its diverse fleet, which ranges from Embraer 145s up to Boeing 787s.

Alexander notes that flexibility is critical at all the airports United serves, not just EWR. As a result, he and his team work closely with the carrier's corporate real estate group to determine what type of ground power is needed at various locations.

Central System Challenges

United initially explored the possibility of installing a new centralized system at EWR, but that strategy did not prove to be cost effective. "It would require a great deal of upgrading," Alexander explains. "And by the time you upgrade it, the aircraft fleet may change again, and then the system is obsolete."

One of the major challenges with centralized power is that if the system goes down, it simultaneously affects multiple gates. At EWR, United would sometimes lose ground power at half of its Terminal C gates. Not surprisingly, redundancy and reliability were huge factors when the project team explored other options. The new ground power arrangement also needed to integrate with the airline's building management system that monitors the equipment.

Ultimately, United contracted with ITW GSE to deliver and install 44 of the manufacturer's model 2400 GPUs under an initial contract. Doron Milbaum, a regional sales manager for the company, describes the 400-Hz point-of-use units as compact, user-friendly, reliable and robust. He also highlights their "plug-and-play" ease and notes that airport/line personnel can update the system or add new capabilities by transferring the company's latest software from a USB stick or flash drive.

Users can also gather service log files and maintenance data for analysis to ensure efficient operation and effective asset management. ITW GSE units include access portals that allow operators to monitor the GPUs from a control center, notes Milbaum.

In addition, he notes that the 2400 model is smaller than conventional GPUs, consumes less power because it only draws what each specific aircraft needs, and includes an intuitive user interface. Despite such features, Milbaum considers 99% reliability the unit's biggest advantage.

Infrastructure Upgrades

The transition from centralized ground power to new point-of-use units began in late 2015 and is expected to continue to year 2021. Due to the age of the existing facilities (about 30 years), electrical infrastructure upgrades were needed to support the new point-of-use equipment. "There's a lot behind it," Alexander comments. "In most cases, the infrastructure costs more than the hardware you're buying."

Phasing the infrastructure upgrades and deployment of new GPUs was especially critical before the current pandemic dramatically slowed flight activity at the busy airport. Milbaum considers the entire effort a partnership with the Port Authority of New York and New Jersey, which owns and operates EWR.

The majority of work is scheduled overnight to minimize the impact on ramp traffic and aircraft operations. Occasionally,



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